



## Publicis Groupe Strategic Update

**Maurice Lévy, Chairman & CEO,  
is pleased to invite you to the presentation:  
« Publicis Groupe Strategic Update »**

**to be held on Thursday December 4, 2014  
at 2pm (Paris time - CET)**

**Conference call:**

**Code: 5777513**

**France: +33 (0)1 76 77 22 24**

**UK: +44 (0)20 3427 1916**

**US: +1 646 254 3366**

**Live Webcast:**

The video conference call and the slides of the presentation will be available on-line:

- on Publicis Group's website:

**<http://www.publicisgroupe.com/#/en/relations/webcast>**

- by clicking on this link:

**<http://www.media-server.com/m/p/cg596ivc>**

- or by scanning this QR code from your mobile phone:



The audio replay will be available for 1 month by dialing:

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